

Toyo Seikan Group Governance Data

- Corporate Governance
- Activities of Directors
- Activities of Audit and Supervisory Board Members
- R&D Expenses
- Frequency of Access to the Group's Whistleblowing and Consultation System

Scope of data collection	
"Group"	Toyo Seikan Group Holdings and its consolidated subsidiaries There are several tables and graphs with different data scopes, which are indicated at the relevant graphs and tables.

Definitions of terms	
Period of data collection	A fiscal year (FY) is a twelve-month period from April 1 through March 31 of the following year. If an item is calculated on the fiscal year-to-date data (not on a full-year data set), there is a note stated below the item.

Corporate Governance Data

Corporate Governance

			Scope of survey	Unit	FY2019	FY2020	FY2021	
Board of Directors ⁽¹⁾	Executive directors	Total	Toyo Seikan Group Holdings	Person	7	6	6	
		Male			7	6	6	
		Female			0	0	0	
	Independent outside directors ⁽²⁾	Total			5	5	5	
		Male			4	4	4	
		Female			1	1	1	
	Total	Total			12	11	11	
		Male			11	10	10	
		Female			1	1	1	
	Independent outside director ratio				%	42%	46%	46%
	Female director ratio				%	8%	9%	9%
	Director's term of office				Year	1	1	1
Number of board meetings			Time	13	13	13		

Note: 1. As of March 31 of each fiscal year.

2. The number of independent outside directors includes an outside director, Mr. Kei Asatsuma, who is qualified as independent of the Company on the basis of both the independent criteria of the Tokyo Stock Exchange (TSE) and those of the Company but has not been registered as Independent Director with TSE in accordance with the policy of the law firm to which he belongs.

			Scope of survey	Unit	FY2019	FY2020	FY2021	
Audit and Supervisory Board ⁽¹⁾	Standing audit and supervisory board members	Total	Toyo Seikan Group Holdings	Person	2	2	2	
		Male			2	2	2	
		Female			0	0	0	
	Independent outside audit and supervisory board members	Total			3	3	3	
		Male			3	2	2	
		Female			0	1	1	
	Total	Total			5	5	5	
		Male			5	4	4	
		Female			0	1	1	
	Independent outside auditor ratio				%	60%	60%	60%
	Female auditor ratio				Year	0%	20%	20%
	Auditor's term of office				%	4	4	4
Number of Audit and Supervisory Board meetings			Time	14	13	16		

Note: 1. As of March 31 of each fiscal year.

Corporate Governance Data

		Scope of survey	Unit	FY2019	FY2020	FY2021
Governance Committee ⁽¹⁾	Chairperson	Toyo Seikan Group Holdings	—	President	President	President
	Number of members		Independent outside directors	5	5	5
			Executive directors	1	1	1
			Total	6	6	6
Number of Governance Committee meetings			Time	5	4	6

Note: 1. As of March 31 of each fiscal year.

		Scope of survey	Unit	FY2019	FY2020	FY2021
Number of operating officers ⁽¹⁾ (of the above, officers concurrently serving as Director)	Male	Toyo Seikan Group Holdings	Person	21(4)	21(4)	21(4)
	Female			1	1	1
	Total			22(4)	22(4)	22(4)

Note: 1. As of March 31 of each fiscal year.

■ Attendance at Board of Directors meetings (FY2021)⁽¹⁾

Name	Position	Board meeting attendance	Attendance rate
Ichio Otsuka	President and Representative Director	13 out of 13 times	100%
Hirohiko Sumida ⁽³⁾	Executive Vice President and Director	13 out of 13 times	100%
Masakazu Soejima	Executive Officer and Director	13 out of 13 times	100%
Kazuo Murohashi		13 out of 13 times	100%
Kouki Ogasawara		13 out of 13 times	100%
Takuji Nakamura		13 out of 13 times	100%
Tsutao Katayama ⁽³⁾		Independent director	13 out of 13 times
Kei Asatsuma ⁽²⁾	Outside director	13 out of 13 times	100%
Hiroshi Suzuki	Outside director	13 out of 13 times	100%
Mami Taniguchi	Outside director	13 out of 13 times	100%
Toshikazu Koike	Outside director	13 out of 13 times	100%

Note: 1. As of March 31, 2022

- Mr. Kei Asatsuma, Outside Director, is qualified as independent on the basis of both the criteria of the Tokyo Stock Exchange (TSE) and those of the Company, but has not been registered as Independent Director with TSE in accordance with the policy of the law firm to which he belongs.
- Mr. Sumida and Mr. Katayama retired from the positions at the end of their terms of office upon the close of the 109th Ordinary General Meeting of Shareholders held on June 24, 2022.

Corporate Governance Data

■ Attendance at Audit and Supervisory Board meetings (FY2021)⁽¹⁾

Name	Position	Audit and Supervisory Board meeting attendance	Attendance rate	
Toshitaka Uesugi	Standing Audit and Supervisory Board Member	13 out of 13 times	100%	
Masashi Gobun ⁽²⁾		13 out of 13 times	100%	
Fuminari Hako	Independent director	13 out of 13 times	100%	
Shoichi Ikuta	Outside Audit and Supervisory Board Member	Independent director	13 out of 13 times	100%
Ikuko Akamatsu	Independent director	13 out of 13 times	100%	

Note: 1. As of March 31, 2022

2. Mr. Gobun retired from the position at the end of his term of office upon the close of the 109th Ordinary General Meeting of Shareholders held on June 24, 2022.

■ Attendance at Governance Committee meetings (FY2021)⁽¹⁾

Name	Position	Governance Committee meeting attendance	Attendance rate
Ichio Otsuka	President and Representative Director	6 out of 6 times	100%
Tsutao Katayama ⁽²⁾		6 out of 6 times	100%
Kei Asatsuma		6 out of 6 times	100%
Hiroshi Suzuki		6 out of 6 times	100%
Mami Taniguchi		6 out of 6 times	100%
Toshikazu Koike		6 out of 6 times	100%

Note: 1. As of March 31, 2022

2. Mr. Katayama retired from the position at the end of his term of office upon the close of the 109th Ordinary General Meeting of Shareholders held on June 24, 2022.

■ R&D Expenses

	Scope of survey	Unit	FY2019	FY2020	FY2021
R&D Expenses	Group	million yen	15,307	15,076	15,224

■ Frequency of Access to the Group's Whistleblowing and Consultation System

	Scope of survey	Unit	FY2019	FY2020	FY2021
Frequency of Access to the Group's Whistleblowing and Consultation System	Group	Case	130	127	127