

Toyo Seikan Group Governance Data

- Corporate Governance
- Attendance at Board of Directors meetings
- Attendance at Governance Committee meetings
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- R&D Expenses
- Frequency of Access to the Group's Whistleblowing and Consultation System

Scope of data collection

"Group"

Toyo Seikan Group Holdings and its consolidated subsidiaries
There are several tables and graphs with different data scopes, which are indicated at the relevant graphs and tables.

Definitions of terms

Period of data collection

A fiscal year (FY) is a twelve-month period from April 1 through March 31 of the following year.
If an item is calculated on the fiscal year-to-date data (not on a full-year data set), there is a note stated below the item.

Corporate Governance Data

■ Corporate Governance

			Scope of survey	Unit(s)	FY2020	FY2021	FY2022
Board of Directors ⁽¹⁾	Executive directors	Total	Toyo Seikan Group Holdings	Person(s)	6	6	5
		Male			6	6	5
		Female			0	0	0
	Independent outside directors	Total			5	5	4
		Male			4	4	3
		Female			1	1	1
	Total	Total			11	11	9
		Male			10	10	8
		Female			1	1	1
	Independent outside director ratio			-	45%	45%	44%
	Female director ratio				9%	9%	11%
	Director's term of office			Year	1	1	1
	Number of board meetings			Time	13	13	13

Note: 1. As of March 31 of each fiscal year.

		Scope of survey	Unit(s)	FY2020	FY2021	FY2022
Directors by age ⁽¹⁾	Under 30	Toyo Seikan Group Holdings	Person(s)	0	0	0
	30 to 49			0	0	0
	Over 50			11	11	11
	Total			11	11	11
	Under 30		-	0%	0%	0%
	30 to 49			0%	0%	0%
	Over 50			100%	100%	100%
	Total			100%	100%	100%

Note: 1. As of March 31 of each fiscal year.

			Scope of survey	Unit(s)	FY2020	FY2021	FY2022
Governance Committee ⁽¹⁾	Chairperson		Toyo Seikan Group Holdings	—	President	President	President
	Number of members	Independent outside directors		Person(s)	5	5	4
		Executive directors			1	1	1
		Total			6	6	5
Number of Governance Committee meetings				Time	4	6	7

Note: 1. As of March 31 of each fiscal year.

Corporate Governance Data

■ Corporate Governance

			Scope of survey	Unit(s)	FY2020	FY2021	FY2022
Audit and Supervisory Board ⁽¹⁾	Standing audit and supervisory board members	Total	Toyo Seikan Group Holdings	Person(s)	2	2	2
		Male			2	2	2
		Female			0	0	0
	Independent outside audit and supervisory board members	Total			3	3	3
		Male			2	2	2
		Female			1	1	1
	Total	Total			5	5	5
		Male			4	4	4
		Female			1	1	1
	Independent outside auditor ratio			%	60%	60%	60%
	Female auditor ratio			Year	20%	20%	20%
	Auditor's term of office			%	4	4	4
	Number of Audit and Supervisory Board meetings			Time	13	16	16

Note: 1. As of March 31 of each fiscal year.

		Scope of survey	Unit(s)	FY2020	FY2021	FY2022
Number of operating officers ⁽¹⁾ (of the above, officers concurrently serving as Director)	Male	Toyo Seikan Group Holdings	Person(s)	21(4)	21(4)	22(4)
	Female			1	1	0
	Total			22(4)	22(4)	22(4)

Note: 1. As of March 31 of each fiscal year.

Corporate Governance Data

■ Attendance at Board of Directors meetings (FY2022)

Name	Position		Board meeting attendance	Attendance rate
Ichio Otsuka	President and Representative Director		13 out of 13 times	100%
Masakazu Soejima	Executive Officer and Director		13 out of 13 times	100%
Kazuo Murohashi	Executive Officer and Director		13 out of 13 times	100%
Kouki Ogasawara	Executive Officer and Director		13 out of 13 times	100%
Takuji Nakamura	Executive Officer and Director		13 out of 13 times	100%
Kei Asatsuma	Outside director	Independent director	13 out of 13 times	100%
Hiroshi Suzuki	Outside director	Independent director	13 out of 13 times	100%
Mami Taniguchi	Outside director	Independent director	13 out of 13 times	100%
Toshikazu Koike	Outside director	Independent director	13 out of 13 times	100%

■ Attendance at Governance Committee meetings (FY2022)

Name	Position		Governance Committee meeting attendance	Attendance rate
Ichio Otsuka	President and Representative Director		7 out of 7 times	100%
Kei Asatsuma	Outside Director	Independent director	7 out of 7 times	100%
Hiroshi Suzuki	Outside Director	Independent director	7 out of 7 times	100%
Mami Taniguchi	Outside Director	Independent director	7 out of 7 times	100%
Toshikazu Koike	Outside Director	Independent director	7 out of 7 times	100%

Corporate Governance Data

■ Attendance at Audit and Supervisory Board meetings (FY2022)

Name	Position	Audit and Supervisory Board meeting attendance	Attendance rate
Toshitaka Uesugi	Standing Audit and Supervisory Board Member	16 out of 16 times	100%
Shunji Tanaka	Standing Audit and Supervisory Board Member	11 out of 11 times	100%
Fuminari Hako	Outside Audit and Supervisory Board Member	Independent director	16 out of 16 times
Shoichi Ikuta	Outside Audit and Supervisory Board Member	Independent director	16 out of 16 times
Ikuko Akamatsu	Outside Audit and Supervisory Board Member	Independent director	16 out of 16 times

- Note: 1. Toshitaka Uesugi resigned from the Audit and Supervisory Board upon the close of the 110th Ordinary General Meeting of Shareholders held on June 23, 2023.
 2. Shoichi Ikuta resigned from the Audit and Supervisory Board due to the expiration of term of office upon the close of the 110th Ordinary General Meeting of Shareholders held on June 23, 2023.
 3. Since Shunji Tanaka assumed the role of Audit and Supervisory Board Member at the 109th Ordinary General Meeting of Shareholders held on June 24, 2022, the total number of Audit and Supervisory Board meetings he could attend was 11.

■ R&D Expenses

	Scope of survey	Unit	FY2020	FY2021	FY2022
R&D Expenses	Group	million yen	15,076	15,224	16,024

■ Frequency of Access to the Group's Whistleblowing and Consultation System

	Scope of survey	Unit	FY2020	FY2021	FY2022
Frequency of Access to the Group's Whistleblowing and Consultation System	Group	Case	127	127	108